### **KPIs for NFPs**

**Understand, Sustain and Grow** 



# Agenda

- Why KPIs?
- Financial KPIs
- Operational KPIs
- Cashflow KPIs
- Calxa connecting the dots

# What do you need KPIs for?

# They're a shortcut

#### 1. Strategic Planning

• Are we achieving our objectives?

#### 2. Governance

Are we compliant?

#### 3. Accountability

Are we doing what we said?

#### 4. Fundraising

What do our funders need?



# Spreadsheet Best Practices

## SSRB Standards (ssrb.org)

#### 1. Divide and Conquer

- Assumption/Output/Presentation
- Constant/Formula/Mixed
- Blue/Black/Green

#### 2. Document

- It's not just about you
- Cover/Content/Sections
- Comments everywhere

#### 3. Check Everything

- Validate data entry
- Include error checks and alerts
- Summarise alerts

#### 4. Version Control

- Know which is the right version
- Share carefully
- Check when combining



# **KPIs in Spreadsheets**

#### 1. Export Accounts

Export report to Excel

#### 2. Combine Budgets

- Export from accounting system
- Link to Excel budget

#### 3. Sort Rows

- Add a sorting column
- Remove rows not needed

#### 4. Summarise

- Group by sorting column
- Add subtotals



# **Operational KPIs**

# **Measuring Operations**

1. Membership



2. Member Churn



3. Wages to Income



4. Admin to Revenue



# Financial KPIs

# Managing Finance

1. Debtor Days



2. Self-created Funds



3. Unit Costs



4. Net Equity Position



# **Cashflow KPIs**

# Managing Cashflow

1. Cash Balance



2. Days Cash Reserves



3. Working Capital



4. Creditor Days





# Learn more about Calxa



### What's Next?











I just want to say that automation with report emailing is a beautiful thing.



Michael Gordon-Smith, Australian Publishers Association



# KPIs for NFPs

**Happy Reporting!** 

